

# Appendix I: Advisory Group

The Department was required by the statutory mandate to create an advisory group to provide advice and assistance to the Tax Study Committee. The mandate required that the group include representatives of business, state and local government, labor, taxpayers, and other advocacy groups.

In forming the Advisory Group, the Department solicited the advice of key legislative leaders on how to make the group most useful and successful for the Tax Study Committee. Due to the broad scope of the study and the far-reaching issues surrounding tax administration, the consensus was to invite participation from a large and inclusive group. Invitations to participate in the Advisory Group were delivered to approximately 70 individuals and associations.

In October 2001, the Department held the first meeting of the Advisory Group. Over 60 individuals attended, representing various interest groups and organizations in the fields mentioned above. At this meeting, Advisory Group members were asked to explain the significant issues they felt the Tax Study Committee should address. From the information contained in those responses, the Committee compiled a comprehensive list of issues to be examined in the economic analysis of Washington's existing tax structure. (See Appendix C-1.)

After the first meeting, the Department formed an electronic mailing list to provide regular updates on the progress of the study and to distribute materials, agendas, and presentations from each study meeting to the group. Over the course of the study, many individuals and organizations asked to join the advisory group; no one was refused. At the close of the study, the mailing list contained over 190 individuals, many of whom represented organizations with larger memberships. In addition to the electronic mailing list, the Department created a website for the Tax Study where all meeting materials and presentations were posted. The website also contained a link where citizens and organizations could e-mail additional comments or questions, which were then forwarded to the Tax Study Committee.

Since that initial meeting of the Advisory Group, its members have participated primarily through written input and comments to the Tax Study Committee. Over the course of the study, the Tax Study Committee has asked the Advisory Group to respond to specific questions regarding the principles addressed in the tax study, as well as general requests for comments on the materials presented in the public meetings.

In addition to the process developed for submitting written comments, the Advisory Group was invited in July 2002 to present their comments to the Tax Study Committee at a public meeting. On July 14, 2002, 20 individuals and organizations provided input to the Committee on issues of importance in relation to the tax alternatives under consideration by the Committee. The Advisory Group was also asked to submit additional comments in writing.

The Department would like to thank the Advisory Group for its participation in the study. Advisory Group members included the original organizations who were contacted for their input, plus additional individuals and organizations who joined the study by way of the electronic mailing list or public meetings.

The Department initially contacted over 60 organizations to participate in the Advisory Group. The original organizations include:

AARP Washington State Office	National Federation of Independent Business
American Association of University Women of Washington	Northwest Environment Watch
American Electronics Association	Office of Community Development
Associated General Contractors of Washington	Office of Trade and Economic Development
Association of Washington Business	Patrick Dunn & Associates
Association of Washington Cities	People for Fair Taxes
AVISTA Corporation	Puget Sound Regional Council
Boeing Tax Office, The Boeing Company	Senior Citizens' Lobby
Building Industry Association of Washington	State Coalition for the Homeless
Catholic Community Services	Superintendent of Public Instruction
City of Seattle, Office of Intergovernmental Relations	Tax Executives Institute
Coalition for a Jewish Voice	Verizon Wireless
Common Ground - USA	Washington Assoc. of Community Action Agencies
Department of Ecology	Washington Association of Area Agencies on Aging
Department of Labor and Industries	Washington Association of County Officials
Economic Development Council of Seattle & King County	Washington Association of Realtors
Evergreen Freedom Foundation	Washington Citizens Action
Friends Committee on Washington State Public Policy	Washington Education Association
Friends of the Earth	Washington Environmental Council
Governor's Office	Washington Food Industry
Governor's Office of Indian Affairs	Washington Food Processors Council
Higher Education Coordinating Board	Washington Forest Protection Association
Independent Business Association	Washington Policy Center
League of Education Voters	Washington Property Rights Alliance
League of Women Voters	Washington Public Ports Association
Microsoft Corporation	Washington Public Utilities District Association
	Washington Research Council
	Washington Restaurant Association

Washington Retail Association  
Washington Roundtable  
Washington Society of CPAs  
Washington Software Alliance  
Washington State Association for Substance Abuse and Violence Prevention  
Washington State Association of Child and Adolescent Psychiatrists Advocacy Group  
Washington State Association of Counties  
Washington State Association of County Assessors  
Washington State Association of County Treasurers

Washington State Association of Neighborhood Stores  
Washington State Bar Association  
Washington State Coalition for Community Action  
Washington State Farm Bureau  
Washington State Hospital Association  
Washington State Labor Council  
Washington State Parent Teacher Association  
Washington State School Director's Association  
Washington Transportation Alliance  
Western States Petroleum Association

Since then the group has grown to include additional individuals and organizations who have asked to be included on the Advisory Group electronic mailing list or who have provided additional written input. This list includes:

Alan Harvey  
Alan Thein Durning  
Amy Brackenbury  
Andrea Alexander  
Art Scheunemann  
Barb Mertens  
Barbara Cory  
Barbara Barron Flye  
Beth Wilson  
Betty Spieth  
Bill Alkire  
Bill Williams  
Bob Butts  
Bob Carlton  
Bob Craves  
Bob Longman  
Bob Rhule  
Brad Shannon  
Brian Minnick  
Bruce Ramsey  
Bruce Reeves  
Bruce Reid  
Bryan Wahl  
Caren Adams  
Carlos Marentes  
Carol Taylor Cann

Caroline Davis  
Carolyn Busch  
Carolyn Logue  
Carson Strege-Flora  
Charles Hasse  
Charles Mott  
Chelsea Buchanan  
Chris Rose  
Christina Bridston  
Christina Scheel  
Cliff Webster  
Collins Sprague  
Corky Senecal  
Dan Coyne  
Dan Fazio  
Dan Silver  
Dana Warn  
Daniel Mead Smith  
Danny Harris  
Darcy Kooiker  
Dave Wood  
David Foster  
David Retz  
David Rolf  
David Schumacher  
Deb Eddy

Deborah Diamond  
Deborah Stephens  
Dedi Hitchens  
Deric Young  
Diane Baer  
Dick Burton  
Doug Levy  
Drew Desilver  
Duke Schaub  
Eleanor Hamburger  
Elise McClure  
Elizabeth Selleck  
Ellie Menzies  
Eric Montague  
Everett Billingslea  
Fred Kiga  
Gail Stone  
Garry Fujita  
Gary Smith  
Gene Lux  
Gene Vosberg  
Gerald Reilly  
Glenn Olson  
Gordy Lindstrom  
Greg Hanon  
Greg Pierce

Guy Hobbs  
Guz Schwarz  
Hamlet Hilpert  
Heather Ballash  
Heather Morgan  
Hunter Goodman  
Irv Lefberg  
Jan Gee  
Jan Leth  
Janet Levenger  
Jason Mercier  
Jean Six  
Jeanne Large  
Jeff Johnson  
Jeremy Aguero  
Jerry Cronk  
Jerry Martin  
Jim Fridley  
Jim Hedrick  
Jim Justin  
Jim Schmidt  
Jo Senters  
John Ehrenreich  
John Mihalyo  
John Penney  
Josh Baldi  
Judy Hedden  
Karl Seeley  
Kate Smith  
Kathy Kimbel  
Kelly Croman  
Kevin Lyon  
Kimberly Craven  
Kris Kennedy  
Kriss Sjoblom  
Kristin Pula  
Kurt Nulph  
LaNita Wacker  
Larry Eyer

Larry Stout  
Leland Johnson  
Len McComb  
Lew McMurrin  
Linda Hill  
Lisa Macfarlane  
Lynn McKinnon  
Maralyn Chase  
Marcia Stedman  
Maria Cain  
Marianne Kirsten  
Mark Brown  
Mark Guidry  
Mark Johnson  
Mark Matteson  
Mary Clogston  
Mary Fairhurst  
Matt Bergeron  
Maureen Morris  
Mel McDonald  
Melville Forde  
Merril Cousin  
Meta Heller  
Michelle Hagen  
Micki Hasen  
Mike Sloan  
Nancy Duncan  
Pat Dunn  
Patrick Higgins  
Patty Van Den Broek  
Paul Benz  
Paul Vronsky  
Perry Keithley  
Peter Roth  
Rachel Le Mieux  
Ralph Amon  
Randy Parr  
Renee Peare  
Renee Radcliff

Richard Dorsett  
Richard Stuffer  
Rick Bender  
Rick Peterson  
Robert Stern  
Robin Matisse  
Ron Bueing  
Ron Newbry  
Ron Rosenbloom  
Ross Hunter  
Roy Wilkinson  
Russ Hartman  
Sandi Swarthout  
Scott Noble  
Scott Pinegar  
Scott Taylor  
Seth Dawson  
Shawn Cantrell  
Sheila Martin  
Sherry Appleton  
Steve Duncan  
Steve Idemoto  
Steve Miller  
Steve Mullin  
Sung Yang  
Susan Crowley  
Susan Mielke  
Terri Kimball  
Terry Bergeson  
Terry Wilson  
Thomas Fitzsimmons  
Tina Frank  
TK Bentler  
Tom Dooley  
Trent Matson  
Vanessa Spinazola  
William D. Ward  
Yona Makowski  
Yoram Bauman